

# CRAIN'S LIST: PRIVATE 200 Ranked by 2007 revenue

	Company Address Phone, Web site	Top executive	Revenue (\$000,000) 2007	Revenue (\$000,000) 2006	Percent change	Detroit area employees Jan. 2008	Worldwide employees Jan. 2008	Type of business
1.	<b>Chrysler L.L.C.</b> 1000 Chrysler Drive, Auburn Hills 48326 (248) 576-5741; www.chryslerllc.com	Robert Nardelli, chairman and CEO	<b>\$60,200.0</b> ①	\$62,200.0	-3.2%	27,816	70,513	Automobile manufacturer
2.	<b>Penske Corp.</b> 2555 Telegraph, Bloomfield Hills 48302-0954 (248) 648-2000; www.penske.com	Roger Penske, chairman and CEO	<b>21,400.0</b>	18,900.0	13.2	NA	40,000	Retail automotive, truck leasing and logistics, transportation components, motorsports racing
3.	<b>Guardian Industries Corp.</b> 2300 Harmon Road, Auburn Hills 48326 (248) 340-1800; www.guardian.com	William Davidson, CEO, chairman and president and Russell Ebeid, chairman	<b>5,750.0</b> ①	5,000.0 ①	15.0	NA	NA	Manufacturer of glass, automotive and building products
4.	<b>TI Automotive Ltd.</b> 12345 E. Nine Mile Road, Warren 48090 (586) 758-4511; www.tiautomotive.com	Bill Kozyra, CEO	<b>2,900.0</b>	2,900.0	0.0	300	17,000	Fuel systems; brake and fuel lines; heating, ventilation and air-conditioning systems
5.	<b>Cooper-Standard Automotive</b> 39550 Orchard Hill Place Drive, Novi 48375 (248) 596-5900; www.cooperstandard.com	James McElya, chairman and CEO	<b>2,500.0</b>	2,200.0	13.6	590	19,000	Fluid-handling systems, noise- and vibration-control products, body sealing systems
6.	<b>Affinia Group Inc.</b> 1101 Technology Drive, Ann Arbor 48108 (734) 827-5400; www.affiniagroup.com	Terry McCormack, president and CEO	<b>2,138.0</b>	2,160.0	-1.0	NA	NA	Automotive and industrial aftermarket parts
7.	<b>Ilitch companies</b> 2211 Woodward Ave., Detroit 48201 (313) 983-6600; www.ilitchcompanies.com	②	<b>1,800.0</b>	1,600.0	12.5	6,000	17,000	Little Caesar Enterprises, Detroit Red Wings, Detroit Tigers, MotorCity Casino, Blue Line Foodservice, Olympia Entertainment, Uptown Entertainment, Little Caesars Pizza Kit Fundraising Program and others
8.	<b>Soave Enterprises L.L.C.</b> 3400 E. Lafayette Blvd., Detroit 48207 (313) 567-7000; www.soave.com	Anthony Soave, president and CEO	<b>1,766.0</b>	1,645.0	7.4	779	2,172	Diversified management holding company
9.	<b>Acument Global Technologies Inc.</b> 840 W. Long Lake Road, Suite 450, Troy 48098 (248) 813-6300; www.acument.com	Rick Dauch, president and CEO	<b>1,622.0</b>	1,800.0	-9.9	675	9,000	Engineered mechanical fastening products, manages provider programs for fastener supply
10.	<b>Plastipak Holdings Inc.</b> 41605 Ann Arbor Road, Plymouth 48170 (734) 455-3600; www.plastipak.com	William Young, president and CEO	<b>1,621.9</b>	1,491.9	8.7	518	4,800	Manufacturer of rigid plastic containers for the consumer-products industry
11.	<b>Barton Malow Co.</b> 26500 American Drive, Southfield 48034 (248) 436-5000; www.bartonmalow.com	Lester Snyder III, COO	<b>1,406.8</b>	1,377.4	2.1	500	1,500	Construction services
12.	<b>Bridgewater Interiors L.L.C.</b> 4617 W. Fort St., Detroit 48209 (313) 842-3300	Ronald Hall, president and CEO	<b>1,301.1</b>	728.2	78.7	1,220	NA	Automotive interiors
13.	<b>MAG Industrial Automation Systems</b> 13900 Lakeside Drive, Sterling Heights 48313 (586) 566-2400; www.mag-ias.com	Mo Meidar, chairman and CEO	<b>1,300.0</b>	1,200.0 ①	8.3	NA	NA	Machine tool and systems companies
14.	<b>The Suburban Collection</b> 1795 Maplelawn Drive, Troy 48084 (877) 471-7100; www.suburbancollection.com	David Fischer, president and CEO	<b>1,201.6</b>	1,131.1	6.2	1,269	1,439	Automobile dealerships
15.	<b>Moroun family holdings</b> 12225 Stephans Road, Warren 48089 (586) 939-7000	③	<b>1,200.0</b> ①	1,200.0 ①	0.0	NA	NA	Ambassador Bridge and various trucking and logistics companies

① *Crain's* estimate.

② There is not a holding company for the Ilitch family of businesses. Some are owned individually by Michael and Marian Ilitch, others are owned jointly.

③ There is not a holding company for the Moroun family businesses. Some are public companies controlled by Manuel and/or Matthew Moroun. Others are owned privately by the Moroun family.

LIST RESEARCHED BY ANNE MARKS