

CRAIN'S LIST: LARGEST FOREIGN-OWNED DIVISIONS, AFFILIATES AND SUBSIDIARIES

Ranked by 2008 revenue

	Company Address Phone, Web site	Top local executive	Parent company	Revenue (\$000,000) 2008/2007	Percent change	Revenue (\$000,000) parent 2008/2007	Business description
1.	Robert Bosch L.L.C. ① 38000 Hills Tech Drive, Farmington Hills 48331 (248) 876-5000; www.boschusa.com	Peter Marks chairman, president and CEO	Subsidiary Robert Bosch GmbH Stuttgart, Germany	\$5,300.0 \$6,200.0	-14.5%	\$38,945.0 \$38,987.0	Supplier of powertrain, chassis, electrical and electronic automotive systems and components
2.	Continental Automotive Systems 1 Continental Drive, Auburn Hills 48326 (248) 393-5300; www.conti-online.com	Samir Salman CEO, North America	Division Continental AG Hannover, Germany	4,752.0 ② 4,000.0 ③	18.8	26,000.0 26,000.0 ③	Automotive brake and safety systems, electronics, hybrid technologies, powertrain
3.	GKN Driveline North America Inc. 3300 University Drive, Auburn Hills 48326 (248) 377-1200; www.gknplc.com	Max Owen regional managing director, Americas	Division GKN plc Worcestershire, England	3,927.6 4,056.5	-3.2	8,095.6 8,232.9	Constant-velocity joints for half-shafts, prop-shafts, traction-control devices, powder-metal products
4.	Denso International America Inc. ④ 24777 Denso Drive, P.O. Box 5047, Southfield 48086 (248) 350-7500; www.denso-corp-na.com	Haruya "Harry" Maruyama president and CEO	Division Denso Corp. Kariya, Aichi, Japan	3,331.0 8,300.0	-59.9	NA 40,200.0	Automotive supplier
5.	Aisin World Corp. of America 46501 Commerce Center Drive, Plymouth 48170 (734) 453-5551; www.aisinworld.com	Don Whitsitt president	Subsidiary Aisin Seiki Co. Ltd. Kariya, Aichi, Japan	3,244.0 ⑤ 3,755.0 ⑤	-13.6	27,000.0 22,912.0	Automotive body systems, drivetrain and engine components, electronics, brake and chassis systems, chemical

This list contains information about Detroit-based divisions, affiliates, units and subsidiaries of foreign-owned companies whose headquarters are outside Wayne, Oakland, Macomb, Washtenaw and Livingston counties. This is not a complete listing but the most comprehensive available. Unless otherwise noted, information was provided by the companies. NA means not available.

① Revenue figures reflect automotive technology sales only.

② From *Automotive News*. Figure represents North American OEM part sales.

③ Continental acquired Siemen's VDO in December 2007. Figures include Siemen's 2007 sales.

④ Denso International America's 2008 division revenue is an *Automotive News* estimate for the fiscal year ending March 31, 2009. Figure represents North American OEM part sales. The 2007 figure is for the Americas.

⑤ Company estimate from *Automotive News* for the fiscal year ending March 31. Figures represents North American OEM part sales.

LIST RESEARCHED BY ANNE MARKS