

CRAIN'S LIST: LARGEST HOSPITALS AND HOSPITAL COMPANIES Ranked by 2007 revenue

	Company Address Phone, Web site	Administrator	Net revenue (\$000,000) 2007	Net revenue (\$000,000) 2006	Licensed- bed capacity	Full-time equivalent employees Jan. 2008	Average occupancy percentage 2007	Number of hospital facilities/ ambulatory facilities	Major facilities
1.	Trinity Health Corp. 27870 Cabot Drive, Novi 48377 (248) 489-5004; www.trinity-health.org	Joseph Swedish president and CEO	\$6,110.0	\$5,770.0	8,992	11,586	66.1%	44 379	St. Joseph Mercy Health System, Ann Arbor; St. Joseph Mercy Oakland, Pontiac; St. Mary Mercy Livonia; St. Joseph Mercy Livingston, Howell; St. Joseph Mercy Saline; Saint Mary's Health Care, Grand Rapids; Battle Creek Health System; Mercy Health Partners, Muskegon; Mercy Hospital, Port Huron
2.	Henry Ford Health System 1 Ford Place, Detroit 48202 (800) 436-7936; www.henryford.com	Nancy Schlichting president and CEO	3,370.0	3,250.0	2,152	16,542	76.0	7 26	Henry Ford Hospital, Henry Ford Wyandotte Hospital, Henry Ford Macomb Hospital, Henry Ford Macomb-Warren Campus, Henry Ford Kingswood Hospital, Henry Ford West Bloomfield Hospital, Henry Ford Cottage Hospital
3.	Detroit Medical Center 3990 John R, Detroit 48201 (313) 745-1250; www.dmc.org	Michael Duggan president and CEO	1,924.2	1,843.6	2,058	11,300	NA	7 35	Children's Hospital of Michigan, Detroit Receiving Hospital, Harper University Hospital, Huron Valley-Sinai Hospital, Hutzel Women's Hospital, Kresge Eye Institute, Rehabilitation Institute of Michigan, Sinai-Grace Hospital, Michigan Orthopaedic Speciality Hospital
4.	Beaumont Hospitals 3711 W. 13 Mile Road, Royal Oak 48073 (248) 898-5000; www.beaumont-hospitals.com	Kenneth Matzick president and CEO	1,849.0	1,682.4	1,696	14,591	77.1	3 7	Grosse Pointe, Royal Oak, Troy
5.	University of Michigan Hospital and Health Center 1500 E. Medical Center Drive, Ann Arbor 48109 (734) 936-4000; www.med.umich.edu	Robert Kelch executive vice president for medical affairs	1,817.1	1,641.6	913	12,785	83.1	3 34	University Hospital, Mott Children's Hospital, Women's Hospital, A. Alfred Taubman Health Care Center, UM Comprehensive Cancer Center, UM Cardiovascular Center, UM Depression Center, Kellogg Eye Center

This listing is an approximate compilation of the leading hospitals and hospital companies based in Wayne, Oakland, Macomb, Washtenaw or Livingston counties. It is not a complete listing but the most comprehensive available. Revenue listed is net patient revenue plus other operating revenue. Unless otherwise noted, information was provided by the companies directly or from state and federal filings. NA = not available.

LIST RESEARCHED BY ANNE MARKS AND JOANNE SCHARICH